

**“BUDGET ORDINANCE OF THE TOWN OF HARRISBURG FOR THE FISCAL YEAR
BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012”**

Be it ordained by the Town Council of the Town of Harrisburg, North Carolina, as follows:

SECTION 1. Appropriations

That for the expense of the Town Government and its activities for the fiscal year beginning July 1, 2011, and ending June 30, 2012, the amounts in the following subsections, or so much of each as may be necessary, are hereby appropriated:

- (1) That for said fiscal year there is hereby appropriated out of GENERAL FUND the following:

TOWN COUNCIL	67,139
FINANCE & ADMINISTRATION	1,359,311
PUBLIC RELATIONS	11,250
PARKS & RECREATION	1,104,811
DEPUTIES	658,897
DEBT	-326,720
PLANNING & ZONING	159,460
POWELL BILL	412,500
ENV. PROTECTION	650,000
FIRE	2,365,463
Misc	180
TOTAL GENERAL FUND	<u>6,789,011</u>

- (2) That for said fiscal year there is hereby appropriated out of the WATER AND SEWER FUND the following:

WATER & SEWER OPERATIONS	5,255,664
WATER & SEWER DEBT	<u>602,500</u>
TOTAL WATER & SEWER FUND	<u>5,858,164</u>

- (1) That for said fiscal year there is hereby appropriated out of the STORMWATER FUND the following:

STORM WATER OPERATIONS	401,652
STORM WATER DEBT	<u>-</u>
TOTAL WATER & SEWER FUND	<u>401,652</u>

SECTION 2. Revenue Estimates

The Town Council has and does estimate that the following revenues will be available during the fiscal year beginning July 1, 2011 and ending June 30, 2012:

GENERAL FUND	
Taxes	2,324,393
Permits	15,000
Powell Bill and Reserves	314,000
Debt/Borrowing	-
Sales and Franchise Tax	1,030,000
Misc	740,155
TOTAL REVENUES	4,423,548
FIRE TAX	
Incorporated	1,723,173
Un-incorporated	545,080
Grants, Permits, Fines, Rentals	97,210
TOTAL REVENUES	2,365,463
WATER AND SEWER FUND	
Operating Revenues	5,858,164
TOTAL REVENUES	5,858,164
STORM WATER FUND	
Operating Revenues	401,652
TOTAL REVENUES	401,652
Total Revenue COMBINED	13,048,827

SECTION 3. Tax Levy

There is hereby levied the following rates of Ad Valorem Tax on each one hundred dollars (\$100.00) valuation of taxable property, as listed for taxes as of January 1, 2011 for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimate of revenue, and in order to finance the foregoing appropriation, to wit:

General Fund and Fire Protection

(For the expense incident to the proper government of the Town of Harrisburg)

- \$ 0.135
- \$ 0.095 (Fire - Incorporated)
- \$ 0.075 (Fire – Un-incorporated)

The estimated Ad Valorem Tax income is based upon a 97% collection rate of the above Tax rates as applied to the valuation of \$1,825,664,105 less statutory exemptions plus increased State assisted collection activities.

SECTION 4. Appropriations hereinabove authorized and made shall have the amounts of the unearned portion of contracts at June 30, 2011 added to each appropriation as it applied in order to properly account for the payment against the fiscal year in which it was paid.

SECTION 5. The Town Administrator is hereby authorized to make budget amendments as may be required within each fund as long as the total appropriation for each fund does not change and contingency funds are not utilized.

SECTION 6. Copies of this ordinance shall be furnished to the Finance Director and Finance and Administration Department, to be kept on file by him, for him direction in the disbursement of Town funds. No purchases or budget revisions shall be made until reviewed and pre-audited by the Finance Director.

SECTION 7. The following schedules and fees are hereby adopted and all references to these fees in the Town Code of Ordinances are amended to reflect these schedules and fees as appropriate:

ADMINISTRATION:

	<u>Fee</u>
Copy Machine Fee	\$0.25 per copy
Chamber/Municipal complex	\$50 per hr + \$25 Deposit
Privilege License	See Ordinance TOH § 110.01-110.05

PLANNING:

	<u>Subdivision Case Fees Fee</u>
Conveyance Plat	\$10 per new lot
Preliminary Plat Review	\$1000 plus \$5 per lot
Preliminary Plat	Applicant Appeal to Elected Board \$100.00
Preliminary Plat	Minor Revision \$250 (no board hearing required)
Preliminary Plat	Major Revision \$500 (board hearing required)

	<u>Fee</u>
Final Plat Review (Major Subdivision)	\$200 per map (If a third submittal is required an additional review fee will be collected)
Final Plat Review (Minor Subdivision)	\$50 per map sheet (If a third submittal is required an additional review fee will be collected)
Recombination Plats	\$50 per map sheet
Letter of Credit Review	\$100 + Engineers Cost (Includes partial release requests)
Time Extension for Plat Approval	\$150
Sketch Plat Review	\$100
Construction Plans	\$500 plus \$5 per acre

ZONING

	<u>Zoning Case Fees</u>
Vested Rights	\$400
Vested Rights Extension	\$150
Zoning Atlas Amendment	
Residential – 5 or more acres	\$400 plus \$5 per acre
Non – Residential/Mixed Use	\$600 plus \$5 per acre
Text Amendment to UDO	\$500
Applicant Appeal to Elected Board	\$300 + advertising cost
Conditional Use Rezoning, Special Use	
Rezoning or Conditional District Rezoning	\$600 + \$5 per acre
Appeal of Planning and Zoning Board Decision to Elected Body	\$300 + advertising cost
Appeal to Elected Board by Applicant	\$300 + advertising cost
Re-advertising cost (due to applicant action)	\$200 or cost of advertisements (if greater)
Appeal of Planning and Zoning Board Decision Regarding Architectural Review	\$250
Architectural Review	\$50

	<u>Fee</u>
Protest Petition	\$250
Street Name Change Petition (privately initiated)	\$500 + cost of new street sign(s)

Double Fees:

Where construction begins without the appropriate permits in place, costs shall be doubled.

Zoning Permit Fees Fee

Single, Two Family structures and mobile homes	\$50
Single Family attached/multi-family	\$50 + \$5 per unit
Residential Addition/Accessory structures	\$50
Commercial, institutional and industrial	\$100
Temporary Construction Trailers	\$75
Temporary Use Permits	\$75
Home Occupation Permits	\$75
Certificate of Occupancy-Non Residential	\$75
Certificate of Occupancy-Residential	\$50
Zoning Verification Letter	\$50
Certificate of Non-Conformity Adjustment	\$50
Sign Permits:	
Permanent Sign	\$100
Outdoor Advertising Sign (Billboard)	\$1000
Temporary Signs	\$25
Zoning Site Plan Review:	
Site Plan Review (If a third submittal is required, an additional fee will be collected)	\$500 + \$5 per acre
Board of Adjustment Fees	
Conditional Use Application	\$500 plus \$5 per acre
Variance Application:	
Residential	\$500
Non-Residential	\$600
Appeal of Administrator Decision/ Interpretation Request	\$250

Fee

Miscellaneous P&Z Fees

Copy of Town Council or Planning And Zoning Board Meeting (DVD)	\$5
Copy of UDO	\$35
Map Fees:	
17" x 22" Maps (ANSI C)	\$10
22" x 34" Maps (ANSI D)	\$15
34" x 44" Maps (ANSI E)	\$20

Double Permit Fees:

Where construction begins without the appropriate permits in place, permit costs shall be doubled.

WATER AND SEWER:

Water and sewer charges shall be as authorized by Code Sections 50.44, 51.30 and 51.31, of the Town Code of Ordinances

Water & Sewer Rates (Inside)

Residential Water Rates:	0-2000 \$10.38 first 2000 gal. 2001-6000 \$5.84 per additional 1000 gal. 6001-9000 \$6.43 per additional 1000 gal. 9001 and above \$7.27 per additional 1000 gal.
Residential Sewer Rates:	0-2000 \$8.28 first 2000 gal. 2001-12000 \$5.90 per additional 1000 gal. <i>Sewer charges cap off @ 12,000 gallons for residential customers.</i>
Commercial Water Rates	0-2000 \$21.37 first 2000 gal. 2001-15000 \$6.43 per additional 1000 gal. 15001 and above \$7.27 per additional 1000 gal.

Fee

Commercial Sewer Rates	0-2000 \$14.25 first 2000 gal. 2001 and above \$6.73 per additional 1000 gal. <i>No Sewer cap for commercial customers.</i>
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Water & Sewer Rates (Outside)

Residential Water Rates	0-2000 \$10.99 first 2000 gal. 2001 and above \$7.27 per additional 1000 gal.
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Residential Sewer Rates	0-2000 \$9.06 first 2000 gal. 2001 and above \$7.41 per additional 1000 gal. <i>Sewer charges cap off @ 12,000 gallons for residential customers.</i>
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Commercial Water Rates	0-2000 \$22.66 first 2000 gal. 2001-15000 \$7.00 per additional 1000 gal. 15001 and above \$7.67 per additional 1000 gal.
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Commercial Sewer Rates	0-2000 \$15.53 first 2000 gal. 2001 and above \$8.28 per additional 1000 gal. <i>No Sewer cap for commercial customers.</i>
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Flat Sewer Rates	\$38.68
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Irrigation Service Charge - *In accordance with State law, all new in-ground irrigation systems installed on or after July 1, 2009 and supplied by a public drinking water system are required to have a separate meter to measure the volume of water used through the irrigation system.*

This charge recovers costs related to certain direct and indirect expenses, system operation and maintenance and capital costs associated with supplying water for irrigation purposes to the customer's property. Applicable to all metered irrigation accounts, independent of the quantity of water consumed. Applicant will be charged a Water System Development fee; Water Meter Fee; and tapping fee. The account setup deposit is \$70.00. Fees may be waived if tapping and service installation is completed by the applicant. 6" or larger services will be charged based on time and materials.

TEMPORARY HYDRANT METER CHARGE

Service from a fire hydrant for construction purposes is subject to priority use of such hydrant for fire protection. Temporary hydrant meters may be used by a customer at a single location for a period not to exceed 60 days, subject to compliance with water conservation standards and other applicable law. For periods of use longer than 60 days, the customer must purchase a hydrant meter in accordance with Town of Harrisburg standards. Subject to availability of inventoried hydrant meters, a \$200.00 service charge, payable in advance, shall be collected for setting and removing the meter. In addition, a security deposit of \$1,000 shall be required.

Monthly billings for temporary hydrant meters consist of two charges: (1) a commercial service charge for that size meter, and (2) the commercial commodity charge based on monthly readings of the meter. When the hydrant meter is returned undamaged, the security deposit shall be applied to the final bill and any credit balance will be refunded within thirty (30) days.

WATER SYSTEM DEVELOPMENT CHARGES

System Development Charges are calculated to recover a portion of the capital costs of providing water system facility capacity. The charge is applicable to each new connection to a water main, regardless of who may have paid for the installation of the water main to which the connection is to be made. Multi-unit facilities will be charged based on the equivalent number of residential meters.

Meter Size (in)	System Development charge
5/8	\$910.00
1	\$2,275.00
1-1/2	\$4,549.00
2	\$7,278.00
3	\$13,647.00
4	\$45,490.00
6	\$90,981.00
8	\$227,452.00

Same System Development Charges apply for Irrigation-Only accounts.

A person or party completing a development or re-development project may be eligible to request and receive a credit on the System Development Charges due if their project directly results in the permanent abandonment of previously existing water meters which were connected to residences, buildings or facilities connected to and having a documented demand on the Town's water system.

If the Town determines that a credit is due, the amount of the credit shall be based on the current System Development Charges that would apply to the size water meters that are permanently abandoned as a direct result of the project. However, the credit due shall not exceed the amount

of the System Development Charges that would otherwise apply to the development or re-development project.

If an existing water meter is removed from service and/or is replaced with a smaller meter, the Town will not issue any credit or refund to the customer for any previously paid System Development Charges.

System Development Charge credits are not transferrable to any other project or property.
WATER SERVICE AND METER INSTALLATION CHARGES

This charge is to recover costs of extending service from the Town's distribution system to individual properties, and includes the installation of a service connection from the water main to the meter and the setting of the meter to serve the customer's premises, subject to satisfactory easement or license being provided by the applicant. Where a suitable stub-out for service has been made and is available, only the meter charge shall apply. Complete water service installation charges are as follows:

Meter Size (in)	Meter Charge	Installation Charge
5/8	\$209.00	\$600.00
1	\$329.00	\$840.00
1-1/2	\$517.00	\$1,080.00
2	\$693.00	\$1,740.00

For 3-inch and larger meters, the applicant shall be responsible for providing a meter box or vault constructed to Town standards. All meters, regardless of size, shall be purchased from the Town at cost plus 10%. A \$100.00 delivery fee for 3-inch and larger meters shall be applied.

A remote read 5/8" detector meter shall be required on all private fire protection service connections. The remote read detector meter shall be purchased from the Town and installed by the applicant.

WATER MAIN TAPPING FEE

This charge is for making a tap into a Town water main. The tap fee shall be paid in advance of the Town performing the work, with a minimum of 48 hours advance notice given to the Town.

The applicant shall be responsible for opening the ditch, providing adequate working clearance at the point of tap, adequately shoring the trench sidewalls, dewatering and such other associated activities as may be needed to provide a suitable and safe condition for the Town's personnel to complete the tap. Additionally, the applicant shall be responsible for providing an appropriate size tapping sleeve and tapping valve, and a backhoe or similar device shall be available on-site for lowering the tapping unit into the ditch line. All permits, bonds and paving shall be the responsibility of the applicant. The charge shall be for time and equipment plus an allowance for overhead, but not less than \$350.00.

The base fee noted above includes one (1) site visit by the Town to determine if the applicant is ready for the Town to perform the tap. A re-inspection fee of \$100.00 will be charged for each additional site visit required to determine if the water main is accessible and all required material and safety measures are in place. The tap will not be performed until any applicable re-inspection fees are paid in full.

HYDRAULIC FIRE FLOW TESTING

This charge is to recover the cost of hydrant ‘fire flow’ testing of the water distribution system. Test results provide data to developers and engineers to determine available flows and pressures in the systems they are designing for new developments.

\$225.00 per test

PRIVATE FIRE PROTECTION SERVICE CHARGES

By maintaining adequate water distribution lines and water pressure, the Town provides private fire protection service to special water customers. All customers receiving benefit from special installed fire lines, fire hydrants or sprinkler systems shall be subject to the following monthly charges for private fire protection service:

Size (in)	Fee
<4	\$52.00
4	\$52.00
6	\$95.00
8	\$145.00
10	\$217.00
12	\$334.00

SEWER SYSTEM DEVELOPMENT CHARGES

System Development Charges are calculated to recover a portion of the capital costs of providing sewer system facility capacity. The charge is applicable to each new connection to a sewer main, regardless of who may have paid for the installation of the sewer main to which the connection is to be made. Multi-unit facilities will be charged based on the equivalent number of residential services.

Meter Size (in)	System Development charge
5/8	\$910.00
1	\$2,275.00
1-1/2	\$4,549.00

2	\$7,278.00
3	\$13,647.00
4	\$45,490.00
6	\$90,981.00
8	\$227,452.00

A person or party completing a development or re-development project may be eligible to request and receive a credit on the System Development Charges due if their project directly results in the permanent abandonment of previously existing sewer services which were connected to residences, buildings or facilities connected to and having a documented demand on the Town's sewer system.

If the Town determines that a credit is due, the amount of the credit shall be based on the current System Development Charges that would apply to the size water meters that are permanently abandoned as a direct result of the project. However, the credit due shall not exceed the amount of the System Development Charges that would otherwise apply to the development or re-development project.

If an existing water/sewer meter is removed from service and/or is replaced with a smaller meter, the Town will not issue any credit or refund to the customer for any previously paid System Development Charges.

System Development Charge credits are not transferrable to any other project or property.

SEWER SERVICE INSTALLATION CHARGES

This charge is to recover costs of extending service from the Town's collection system to individual properties, and includes the installation of a service connection from the sewer main to the edge of the street right-of-way to serve the customer's premises. Sewer service installation charges are as follows:

Size (in)	Installation Charge
4	\$2,000.00

For 6-inch and larger services, the applicant will be charged on a time, equipment and materials basis.

SEWER TAP CHARGE

This charge is for making a tap of the applicant's private sewer lateral into the main sewer line or sewer manhole of the Town. The tap fee must be paid in advance of the Town performing the work, with a minimum of 48 hours advance notice given to the Town.

The applicant shall be responsible for opening the ditch, providing adequate working clearance at the point of tap, adequately shoring the trench sidewalls, dewatering and such other associated activities as may be needed to provide a suitable and safe condition for the Town to connect the

service lateral of the applicant into the facilities of the Town. The minimum charge is based on a standard 4" service tap to the sewer line. All lines 6" in diameter and larger must be tapped into a manhole. All permits, bonds and pavement repairs are the responsibility of the applicant.

The charge shall be for time and equipment plus an allowance for overhead, but not less than \$320.00. The base fee noted above includes one (1) site visit by THE TOWN to determine if the applicant is ready for THE TOWN to perform the tap. A re-inspection fee of \$100.00 will be charged for each additional site visit required to determine if the sewer main is accessible and all required material and safety measures are in place. The tap will not be performed until any applicable re-inspection fees are paid in full.

STORMWATER CHARGE

The Equivalent Residential Unit (ERU) for the Town is 3,723 (square feet of impervious area per lot). There are 12,081,951 square feet of non-residential impervious area within the Town limits. Therefore, there are an equivalent 3,245 ERU's resulting from this non-residential impervious area.

Residential Lots within Town limits:	4,138
<u>Non-Residential ERU's within Town limits:</u>	<u>3,245</u>
Total ERU's	7,383

\$4.64/month per ERU

Fee

PARKS & RECREATION:

Athletics

	<u>County Resident</u>	<u>Non-Resident</u>
Peewee Sports (Age 3/4)	\$50	\$ 60
Baseball	\$90	\$100.
Basketball	\$90	\$100
Cheerleading	\$130	\$150
Flag Football (Age 5/6)	\$ 90	\$100
Football	\$160	\$180
	<u>Fee</u>	
Soccer	\$90	\$100
Softball	\$90	\$100
Late Registration Fee	\$25	\$25

Fee

Field Rental

	<u>Resident/Non-Profit</u>	<u>Non-Resident/For Profit</u>
Ball fields		
Hourly (no lights)	\$15	\$20
Light Fee (per hour)	\$15	\$20
Tournament Rental		
(Note: Lights not included in tournament Rental)		
(1 field) per tournament (2 day)	\$150	\$175
Additional Field Preparation	\$45	\$60
Football/Soccer Fields		
Hourly (no lights)	\$25	\$30
Light Fee (per hour)	\$15	\$20
Daily	\$150	\$300
Field Preparation Fee	\$60	\$75
<u>Shelter Rental</u>		
Hourly Rate	\$10	\$20
1/2 Day	\$40	\$75
Full Day	\$80	\$150

FIRE FEES AND FINES

Required Construction & Operation Permits

Blasting-90 days (per site)	\$150
Explosive Storage	\$150
Carnivals & Fairs	\$150
Covered Mall Buildings	\$150
Exhibits & Trade Shows (each)	\$100
Fire Alarm Installation	\$150
Fire Pumps & Related Equipment	\$150
<u>Fireworks Display:</u>	
Outdoor/Indoor (per day)	\$150

	<u>Fee</u>
Pyrotechnic Special Effects Materials	\$150
Fixed Extinguishing System Installation	\$150
Hydrant Flow Test (per hydrant)	\$50
Sprinkler System Installation	\$150
Spraying & Dipping Operations	\$100
Standpipe Systems	\$150
Temporary Membrane Structure/Tents/Canopies (each)	\$25
Under/Above Ground Storage Tank Installation, Upgrade Or Removal (per tank)	\$150
<i>Note: Any system installation prior to plans being review or permit issued will result in fees doubled.</i>	
Fumigation & Thermal Insecticidal Fogging	\$150
Liquid-or Gas –Fueled vehicles or Equipment in Assembly Buildings	\$100
Foster Care Inspection	\$25
Group Home Inspection	\$25
Environmental Survey Fee	\$25
Residential Subdivision Plat Reviews: (Third Review)	\$50
Residential Alarm Permits	\$15
Commercial Alarm Permits	\$25
<i>Note: All alarm permits registered under the alarm ordinance shall be renewed each year.</i>	
Any system considered life safety that is installed without a permit will result in a citation being issued	\$250

Fee

FINES:

Occupying a Structure without a Certificate of Occupancy (each day)	\$250
Life Safety Violations of Ch 10 Involving Exit Obstructions as described in the Fire Protection Ordinance (each)	\$250
All Open Burning Violations as described in the Fire Protection Ordinance (each)	\$100
All other violations of the NC State Fire Code shall result in a fine as described the Fire Protection Ordinance (each)	\$100
Parking in a marked Fire Lane	\$100
Life Safety Equipment Installed Without Permit	\$250
Life Safety Equipment Installed Without Plans	\$250

SECTION 8. That this ordinance shall be effective upon its passage.

This Ordinance is approved and adopted this 23th day of June 2011



ATTEST:

Janet Rackley
Janet Rackley, Town Clerk

Tim Hagler

Tim Hagler, Mayor



May 09, 2011

BUDGET PRE-MESSAGE FISCAL YEAR 2011-12
July 1, 2011 – June 30, 2012

HONORABLE MAYOR, TOWN COUNCIL MEMBERS
AND CITIZENS OF HARRISBURG

It is my pleasure and honor to present to you the Town of Harrisburg's FY2011-2012 Annual Budget totaling \$ 13,424,670 for all funds. This budget was prepared in accordance with North Carolina Local Government Budget and Fiscal Control Act, which begins July 1, 2011 and ends June 30, 2012. This budget identifies the estimated expenditures and revenues for Fiscal Year 2012. The design of the budget is to reflect our ongoing priorities to sufficiently meet the expectations of current service levels by our citizens and Council. Although challenging, I reasonably believe that this budget will allow for the projected resources to provide quality, effective public services to the existing and future citizenry. The total proposed budget for Fiscal Year 2012 represents a 7.65% increase from the current Fiscal Year 2011 budget.

In preparing the Town of Harrisburg's Fiscal Year 2012 budget, I was challenged with the knowledge that we have maximized all deferments of maintenance and repair work along with the increased costs that we have experienced over the last few years. As reported to the Town Council in FY2010 and FY2011; the FY2012 budget would have a necessary tax levy increase in an effort to maintain current service levels and operations. The Town's Management Team was tasked as in previous years to prepare departmental level budgets based on performance and to make an honest attempt to first, maintain existing service levels to the fullest extent possible, second, to address as many deferred maintenance and capital needs as possible, and third, to include as many Council level goals as revenues will allow. I have allocated \$19,000 to Council level projects to facilitate the goals that Council has identified.

I realized during this process that it would be difficult, if not impossible, to fully cover all areas as requested by the department managers, but I believe that each department has a representative percentage of the proposed resources. Given significant increases in costs across the board, especially as it relates to petroleum products, consumables and decreased revenue levels; I have proposed a tax increase of \$0.02 per \$100 assessed for the General Services tax levy and \$0.02 per \$100 assessed for the Fire tax levy. The General Services tax levy increase will generate approximately \$365,132.82 and the Fire

tax levy will generate approximately \$504,532.87. The Fire tax collections have not been sufficient to cover expenses for the Fire department since FY2008. The General Services tax levy has systematically covered all shortages of the Fire tax in the amounts of \$265,681; \$317,125; \$829,447 respectively in subsequent years (FY2008-FY2010). The total of the General Services fund balance utilized for this purpose is \$1,412,253. This amount includes the \$590,380 contribution from the Fire department in FY2007. As of FY2012, the General Services fund balance cannot tolerate any additional netting of shortages of the Fire tax collections and now at a point that the State of NC is requiring us to improve our fund balance percentage. Of course, we are prudent enough to realize that fund balance is an extremely important factor of stabilizing and strengthening the financial position of the Town now and in the future. Our fund balance historically has been 61.31% (FY2006); 26.26% (FY2007); 15.96% (FY2008); 19.27% (FY2009); 14.1 (FY2010). It is evident through cost-saving measures that we are attempting to move in a positive direction, but additional financial resources are required going forward.

I am extremely happy to bring the FY2012 budget to you without a recommendation for an equalizing rate increase to residential water and sewer customers. The water and sewer proprietary fund has put forth a major effort, with the Council's support, to regain independence from external water purchasing by treating our own water. The costs over FY2011 and FY2012 for Well-water treatment will be \$1,500,000, of which 100% will be financed. We are projecting that we will be servicing customers in Harrisburg in mid-FY2012. Bringing the wells back online will allow us to stabilize our current rates well into the future.

Unfortunately among the multiple items taken out of this year's budget is the proposed financing in general fund for Powell Bill improvements and construction of sidewalks in the amount of \$503,000. The only sidewalk project remaining in FY2012 is the Morehead Rd connection, which is 80% funded by the CMAQ grant. The Morehead Rd sidewalk will complete the Town's long range goal of connectivity for Town Center. The sidewalk will begin in Town Center to Rocky River Crossing to Morehead Rd to HWY 49 and back to Town Center.

As a measure of stability in our workforce, I am not recommending an across the board merit-based increase in this year's budget in order to preserve all of the positions that we currently have in our position control to include two additional positions in water and sewer. I am recommending a COLA in the amount of 1.5%. Although, we experienced a reduction in cost-sharing of benefits in FY2011; we have experienced yet another premium increase in FY2012. The total increase will be 7.3% or \$40,931 per year for a total premium of \$515,513 annually. In light of the soaring costs of healthcare benefits; we have requested pricing proposals from several carriers in NC for FY2013 in hope of continuing to provide benefits at the levels we are now, but at a lower cost.

I want to pledge your Town Administrator and Management team's full support to assist and guide Town Council in determining the proper balance of spending in relation to resources to provide the most service value for our citizens. We will make every effort to provide the level of services that our citizens want at a price that they are willing to pay.

With looming economic changes that have created unique circumstances for many municipalities including slowed cash flow from State and Federal sources and mandated conservation efforts; we have been fortunate to have been only impacted marginally. The Town is not forced to reduce the workforce this year and made the necessary cuts in benefits in FY2011 to maintain our human capital. We have continued to maintain our service levels and improve our customer service goals; adding value to our public service for the citizens. Although, this success was on the heels of an approximate 3% revenue shortfall, we are all committed to the overall success of the Town and willing to do whatever it takes. It is very clear that great things are on the horizon for the Town of Harrisburg. This year's budget preparation has been influenced by the need to methodically begin preparing for the apparent changes that will face our community as the economy and present markets run their course. We are concentrating on our core municipal services such as public safety, improved recreational activities and services, and the provision of clean quality drinking water. Unfortunately, we are still faced with the challenge of meeting these services with limited financial resources, but have a great outlook for the future. We have acquired additional general services customers from the FY2011 Canterfield and Sloop annexations along with approximately 900 water and/or sewer customers from Charlotte Mecklenburg utilities department.

The goals of the fiscal year 2012 budget are: 1) enhance level of direct public service; 2) improve public safety; 3) balance impending growth with current needs; 4) support and development of the Town's workforce; 5) complete the connectivity project at Town Center; 6) seek additional grant opportunities for sidewalks and street projects; 7) fund cost saving water projects such storm water mitigation projects from the impending master plan.

The budget has these primary focal points: 1) paramount focus on core municipal services; 2) investigation and uses of alternative and current financing sources; 3) direct and pointed improvement efforts for the Town's financial health, most notably water and sewer, investments, fire services and recreational services. The prevailing components of the proposed budget include:

1. **Personnel** – The fiscal year 2012 proposed budget includes two additional full-time positions for the water and sewer department. These positions will service the newly acquired water customers and assist with refuse.
2. Development of current staff in a current position will include the certification of the current Town Clerk through the collaboration of the National Municipal Clerks Association and the University of North Carolina's School of Government. The current purchaser in water and sewer will gain the course completions from UNC-SOG in order to sit for the NC Certified Purchaser examination in FY2012. This will give Harrisburg a recognized Purchasing Agent who may speak on our behalf at the State level on purchasing matters and contracts that affect our locale.
3. **Capital Improvements** – 1) Parks and Recreation will create their capital improvement plan and related projects per the Comprehensive Master Plan, which will enhance the Town's allowable points towards PARTF grants to

complete needed projects and provide the Town with a definite needs profile to facilitate meeting planning objectives well into the future. The Town plans to seek PARTF grants each year including the current year; 2) Public Works will complete the construction phase of the Morehead Rd sidewalk project funded by CMAQ and Town sources; 3) Water and Sewer will also begin operations of the Town owned wells and the treatment facilities.

4. **Revenue generation** – 1) Water and Sewer will acquire for FY2012 approximately 900 customers in the southwest region of our service area generating \$644K per year. We will not realize net revenue for twelve years, but we are planning for the future of Harrisburg by claiming our service areas. 2) Parks and Recreation will negotiate with event vendors to share proceeds where possible to offset reoccurring expenses. 3) Finance and Administration will complete periodic audits of customer accounts to ensure that we are consistent with billing, collection, and consumption analysis. 4) Finance and Administration will provide scheduling and collection services for events and meetings held in Council Chambers. 5) Planning and Zoning will be diligent in investigating and correcting complaints with reviews, citations, and fines as applicable per the Town's Code of Ordinances. 5) The Town Engineer will provide timely plan reviews for economic, storm water, and other customers.

General Fund

Finance and Administration encompasses Planning and zoning administration, Customer Services (billing, collections, and miscellaneous services for taxpayers and utilities), Accounts Payable, Accounts Receivable, Information Technology, Budget & Performance Management, Purchasing, Investments and Portfolio Management, Parks and Recreation, Debt Service, Fire Protection Services, Environmental Protection, and Refuse Collections. The budget for this department is symmetrically tied to all other General Fund departments and activities. The overall General Fund proposed budget totals \$7,149,315 including \$2,491,553 for the provision of fire protection.

Powell Bill Fund - The FY 2012 Powell Bill Fund is \$412,500, which is approximately a 65% decrease from FY 2011. Multiple sidewalk projects were removed from the budget with the exception of one grant funded project along Morehead Rd. We are systematically seeking street and roadway takeovers to increase our Town limit mileage calculations along with revising our annexation plans for FY2013.

Water and Sewer Fund

The Water and Sewer department includes a 6.22% increase in the proposed budget to include old and new financing. The proposed budget for the Water and Sewer fund is \$5,873,702, which includes operations, maintenance, repairs, personal services, transfers to general services fund, debt and equipment.

Storm Water Fund

The Storm Water division is a new division which will lead the Town in its storm water mitigation efforts. We have delayed our compliance with storm water laws for some time

now and have begun to take heed to the costs we may face, but overwhelmingly the benefits to our residents is unfathomable. The FY2012 storm water budget is \$401,652, which will provide for our storm water administrator; maintenance, plan reviews, inspections, and managing the storm water study. We also have a good partnership with the NC Stormwater Partnership and will seek out and apply for grant opportunities to assist us with known damaged areas.

Revenue Highlights

General Fund:	Property Tax Levy	\$2,558,609
	Fire Tax Levy	\$2,310,253
	Sales Tax	\$ 650,000
	1 Cent Sales Tax	\$ 108,000
	Other	\$1,522,453

The proposed FY 2012 budget is balanced in accordance with the State statues and attempts to address the goals and priorities that were presented during departmental budget sessions and Council goals as they were presented as well. The budget is fiscally sound however; it has been creatively developed in an effort to seamlessly bridge constraints and opportunities. This budget attempts to address a range of operational deficiencies that have been deferred over time. These on-going investments will ultimately greatly enhance the service levels that our departments provide to our citizens.

My deepest appreciation is expressed to Bryan Dunn, Todd Taylor, Lori Barnhardt, Josh Watkins, Shawn Marble, Janet Rackley and all of the support personnel for all of their assistance with this year's budget process. I realized that I have changed the process immensely with the inclusion of the Management Team's inputs for requests, goals, and performance objectives. Fortunately, for me, the process, and Council, they have accepted the additional challenges and have been successful. Thanks to all of them.

Without reservation, I recommend this budget for FY 2012 to the Town Council for its thoughtful consideration.

Sincerely,

Michele W. Reapsmith
Town Administrator

SUMMARY OF REVENUES AND EXPENDITURES

TOWN OF HARRISBURG

GL Account/Description	FY11 Amended	FY12 Requested	FY12 Recom- mended	FY12 Approved
GENERAL FUND				
10-400 COUNCIL	69,477	64,129	67,319	67,319
10-403 ADMINISTRATION	1,355,889	1,201,514	1,335,400	1,359,311
10-405 PUBLIC RELATIONS	22,500	18,250	11,250	11,250
10-406 PARKS & REC	646,913	307,850	761,776	761,776
10-409 DEPUTIES	661,327	657,800	658,897	658,897
10-410 DEBT	(330,100)	(326,637)	(326,720)	(326,720)
10-411 PLANNING & ZONING	159,218	154,058	159,460	159,460
10-413 POWELL BILL	603,622	915,700	412,500	412,500
10-414 ENV PROTECTION	630,000	650,000	650,000	650,000
10-415 PARKS ATHLETICS	256,450	237,260	343,034	343,035
10-802 FIRE	2,266,887	2,366,848	2,365,463	2,365,463
10- FIRE REVENUE	(2,079,962)	(2,341,553)	(2,341,553)	(2,365,463)
10- GEN FUND REVENUE	(4,922,421)	(4,423,546)	(4,423,546)	(4,423,546)
**Total Expenditures Fund: 10	7,002,383	6,573,408	6,765,099	6,789,011
**Total Revenue Fund: 10	(7,002,383)	(6,765,099)	(6,765,099)	(6,789,011)
WATER & SEWER				
20-403 WATER & SEWER OPS	3,929,162	6,728,527	5,255,664	5,255,664
20-404 WATER & SEWER DEBT	194,050	601,824	602,500	602,500
20 WATER & SEWER REVENUE	(4,123,212)	(5,858,163)	(5,858,163)	(5,858,164)
30 WATER & SEWER REVENUE	(1,500,000)	-	-	-
30 W/S PROJECT CONS	1,500,000	-	-	-
**Total Expenditures Fund: 20	5,623,212	7,330,351	5,858,164	5,858,164
**Total Revenue Fund: 20	(5,623,212)	(5,858,163)	(5,858,164)	(5,858,164)
STORMWATER				
50-403 STORMWATER OPS	320,000	392,387	401,652	401,652
50-404 STORMWATER DEBT	-	-	-	-
50 STORMWATER REVENUE	(320,000)	411,886	401,652	(401,652)
**Total Expenditures Fund: 50	320,000	392,387	401,652	401,652
**Total Revenue Fund: 50	(320,000)	411,886	(401,652)	(401,652)
TOWN OF HARRISBURG RECOMMENDED BUDGET FY 2012				
Total Expenditures COMBINED	12,945,595	13,903,759	13,024,915	13,048,827
Total Revenue COMBINED	(12,945,595)	-	(13,024,915)	(13,048,827)

Council

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-400-1000 COUNCIL SALARIES	42,000	42,000	42,000
Org - Mayor/7Council Members	42,000		
<hr/>			
10-400-1001 COUNCIL FICA/MED	3,129	3,129	3,129
<hr/>			
10-400-2600 COUNCIL SPECIAL PROJECTS	19,000	22,190	22,190
<i>Elections</i>	16,000		
<i>Council supplies/printing/postage</i>	500		
<i>Pre-meeting meals</i>	690		
<i>Speaker System Upgrade</i>	-		
<i>Conference Phones</i>	-		
<i>Log Cabin</i>	5,000		
	22,190		
<hr/>			
**Total Expenditures for Fund: 10-400	64,129	67,319	67,319

Administration

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-403-1000 ADMIN SALARIES <i>Discretionary Meritorious Increases up to 4%</i>	465,000	472,039	472,039
10-403-1001 ADMIN FICA/MED	35,573	36,111	36,111
10-403-1002 ADMIN RETIREMENT	37,200	40,265	40,265
10-403-1003 ADMIN EMP INSURANCE	105,000	105,000	105,001
10-403-1004 ADMIN 401K	15,000	14,161	14,161
10-403-1005 ADMIN OVERTIME	1,000	1,000	1,000
10-403-1008 ADMIN WORKERS COMP	1,000	1,000	1,000
10-403-1102 ADMIN ANNUAL MAINT <i>Folding Machine</i>	1,000	1,000	1,000
10-403-1200 ADMIN SECURITY	1,000	-	-
10-403-1217 ADMIN CASUALTY INS/BOND	30,000	30,000	30,000
10-403-1225 ADMIN CREDIT CARD FEES	-	-	-
10-403-1226 ADMIN TRAFFIC REVIEW	-	-	-
10-403-1405 ADMIN EMPLOYEE RELATIONS	5,875	3,000	3,000
<i>Admin Emp Relations</i>	1,500		
<i>Wellness</i>	4,375		
	5,875		
10-403-2001 ADMIN UNIFORMS	3,830	3,500	3,500
<i>Uniform Service (PW)</i>	2,880		
<i>PPE (PW)</i>	800		
<i>Inclement Weather Clothing (PW)</i>	150		
	3,830		
10-403-2002 ADMIN TRAINING	7,025	6,000	6,000
<i>GFOA Cert Courses x2 - Chele</i>	1,070		
<i>Spring Regional School - Janet</i>	650		
<i>CPA CPE 40hr Lconnor</i>	5,000		
<i>Finance Officers spring/Summer Conf</i>	305		
	7,025		

GL Account/Description	Requested	Recommended	Approved
10-403-2003 ADMIN TRAVEL	5,000	3,340	3,340
Travel/Lodging to SOG	2,500		
Travel/Lodging to RTP	420		
Travel/Lodging to Wrightsville Bch	420		
	<u>3,340</u>		
10-403-2004 ADMIN FUEL	16,050	11,500	11,500
Brush Truck and Leaf Collector	12,000		
Admin Vehicle	1,000		
	<u>13,000</u>		
10-403-2005 ADMIN M/R VEHICLES	11,000	11,000	11,000
Maint/Repair Brush/Leaf Trucks (PW)	10,000		
Admin Vehicle	1,000		
	<u>11,000</u>		
10-403-2007 ADMIN M/R BLDG & GROUND	6,500	6,500	6,500
10-403-2009 ADMIN MISC	100	100	100
10-403-2100 ADMIN DUES & SUBS	6,205	6,250	6,250
Cabarrus Regional Chamber (TOH)	1,500		
NC Assoc of Municipal Clerks (Janet)	125		
NCLM (TOH)	2,450		
SOG (TOH)	618		
ICCMA (TOH)	730		
AICPA (Chele/Lee)	400		
GFOA (Chele)	170		
NCGFOA (Chele)	25		
NCTCA (Lee)	125		
NC Notary Assoc. (Chele/Janet/Lori)	60		
	<u>6,203</u>		
10-403-2101 ADMIN PRE-EMPLOYMENT	2,000	2,000	2,000
10-403-2103 ADMIN VEHICLE REPLACEMENT	6,000	-	-
10-403-2104 ADMIN ADVERTISING	3,500	3,500	3,500
Employment	750		
Public Hearings	2,250		
Misc notices	500		
	<u>3,500</u>		
10-403-2105 ADMIN TIRES	5,500	4,000	4,000
Brush/Leaf Trucks	3,500		
Admin Vehicle	500		
	<u>4,000</u>		

GL Account/Description	Requested	Recom- mended	Approved
10-403-2106 ADMIN DEPT SUPPLIES	5,515	5,500	5,500
<i>Paper, Pads, Notes</i>	1,500		
<i>Clips, Pens, Tape, Hiliters, Bands, etc</i>	300		
<i>Calendars and Storage Boxes</i>	150		
<i>Binders Combs and Covers, DVDs</i>	1,000		
<i>Labels</i>	150		
<i>Folders - Hanging, Manilla, Accordion</i>	350		
<i>Printer Ink,. Toner, Fax Supplies</i>	1,665		
<i>10-key tape, Receipt tape, CC tape</i>	400		
	<u>5,515</u>		
10-403-2110 ADMIN LEGAL SERVICES	35,000	35,000	35,000
<i>Richard Koch - Attorney Contract Svc</i>			
10-403-2112 ADMIN PRINTING	5,600	5,600	5,600
<i>Mailings</i>	2,000		
<i>AP Checks</i>	2,250		
<i>Letterhead</i>	-		
<i>Printed Envelopes</i>	1,250		
<i>Dept. Notices</i>	100		
	<u>5,600</u>		
10-403-2113 ADMIN TELEPHONE	20,000	20,000	20,000
10-403-2114 ADMIN POSTAGE	9,000	6,500	6,500
<i>Postage permits and meter</i>			
10-403-2115 ADMIN UTILITIES ELECTRI	31,000	32,000	32,000
<i>Electric</i>			
10-403-2117 ADMIN UTILITIES STREET LIGHTING	113,000	125,613	125,613
<i>Street Lighting</i>			
10-403-2118 ADMIN CONTRACTED SVCS	-	-	-
<i>Misc Bldg Repairs/Maint</i>			
10-403-2119 ADMIN PROFESSIONAL SVCS	25,000	26,000	26,000
<i>Current Audit Services</i>	17,000		
<i>FY12 audit additions</i>	8,000		
	<u>25,000</u>		
10-403-2120 ADMIN TECHNOLOGY SVCS	13,203	13,203	13,203
<i>Hour Computer Man</i>	600		
<i>IWORQ</i>	636		
<i>Citi-Pak</i>	2,783		
<i>Connect</i>	1,000		
<i>Master Plan</i>	2,000		
<i>Desktop replacement for Tax Clerk</i>	1,129		
<i>Alarm South Employee Entrance Panel</i>	3,255		
<i>Battery for UPS Tele/Server System</i>	400		
<i>Monitor for Lee Connor</i>	400		
<i>Desktop replacement for Barnhardt</i>	1,000		
	<u>13,203</u>		

GL Account/Description	Requested	Recommended	Approved
10-403-2121 ADMIN B&G CONTRACTED SVC	19,389	20,000	20,000
<i>Heating and AC</i>	3,868		
<i>CAM FEES</i>	14,936		
<i>Monitoring Fees (Panic svcs)</i>	165		
<i>Terminix service</i>	420		
	<u>19,389</u>		
10-403-2202 ADMIN CONSTRUCTION	-	-	-
10-403-2222 ADMIN M/R EQUIPMENT	2,000	2,000	2,000
10-403-2300 ADMIN SHIPPING AND HANDLING	1,000	1,000	1,000
10-403-2412 ADMIN COPIER LEASE	13,000	13,000	13,000
<i>Xerox</i>			
10-403-2602 ADMIN SPECIAL EQUIP	2,500	-	-
10-403-8888 ADMIN CHARGES GF	133,449	125,359	125,359
<i>Debt Principal</i>	91,868		
<i>Debt Interest</i>	47,452		
<i>Town Hall and Library</i>	139,320		
10-403-9999 ADMIN CAPITAL OUTLAY	2,500	143,359	167,269
**Total Expenditures for Fund: 10-403	1,201,514	1,335,400	1,359,311

Public/Employee Relations

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-405-1401 PUB REL CONTRIBUTIONS	-	-	-
	-		
	-		
	-		
10-405-1404 PUB REL EDC	5,000	5,000	5,000
<i>Harrisburg EDC</i>	4,000		
<i>Cabarrus EDC</i>	5,500		
10-405-1405 PUB REL EMP RELATIONS	1,250	1,250	1,250
<i>Qrtly Emp Apprec. Day</i>			
<i>Coffee and supplies</i>			
10-405-2120 PUB REL TECHNOLOGY SVCS	12,000	5,000	5,000
<i>Website Updates</i>	<u>5,000</u>		
**Total Expenditures for Fund: 10-405	18,250	11,250	11,250

Parks and Recreation

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-406-1000 P&R SALARIES <i>Discretionary Meritorious Increases up to 4%</i>	-	284,088	284,088
		-	-
10-406-1001 P&R FICA/MED	-	21,733	21,733
10-406-1002 P&R RETIREMENT	-	24,233	24,233
10-406-1003 P&R EMP INSURANCE	-	42,329	42,329
10-406-1004 P&R 401K	-	8,523	8,523
10-406-1005 P&R OVERTIME	8,500	5,000	5,000
10-406-1006 P&R PT SALARIES	-	-	-
10-406-1217 P&R CASUALTY INS/BOND	150	150	150
10-406-1405 P&R EMP RELATIONS <i>Lunch for Emps x2 per year</i>	300	200	200
10-406-2001 P&R UNIFORMS <i>Uniform Rental FTEs Shirts, Hats, Jackets, etc...</i>	6,000	4,000	4,000
10-406-2002 P&R TRAINING <i>NCRPA Conference x 3 (registration \$300) Teleconferences (\$35 each x 6) NC Director's Conference (\$200) Pesticide Training (\$400) Maintenance Schools (\$600) Playground Safety Inspection Course(\$600) Field Maintenance Workshops (\$600) CDL Training (\$80 - Garrison Quay) NCAF&E Conference (\$100 x 2) Misc. - Additional Classes/ Workshops</i>	4,000	3,000	3,000
10-406-2003 P&R TRAVEL <i>Transportation/lodging for training -NCRPA Conferences / NCAF&E Conference (\$350 €</i>	1,400	1,400	1,400
10-406-2004 P&R FUEL <i>Vehicles and Small Eng Equip (based on twice what we have used so far)</i>	9,700	9,000	9,000
10-406-2005 P&R M/R VEHICLES <i>PM Vehicles</i>	3,500	2,000	2,000

GL Account/Description	Requested	Recom- mended	Approved
10-406-2007 P&R M/R BLDG & GROUNDS	15,000	15,000	15,000
<i>Park(s) Upkeep</i>			
<i>Kid Cushion for playground (200 yards per year - \$2000)</i>			
<i>Fitness trails per year - all 3 parks (\$3000)</i>			
<i>Repair roof to chemicals building (\$2000)</i>			
<i>Property at Old Post Office - graveling lot? House? (\$3000 for gravel)</i>			
<i>Misc. (\$5000)</i>			
10-406-2009 P&R MISC	500	300	300
10-406-2100 P&R DUES AND SUBS	1,200	1,200	1,200
<i>NRPA x3 (\$145 x 4=580)</i>			
<i>NCRPA Membership (\$55 x 4=220)</i>			
<i>NCRPA Membership for Advisory Board (\$10 x 9=90)</i>			
<i>NCAF&E (\$125 (for 2) NC Assoc. of Festivals and Events=250)</i>			
<i>USTA Membership (\$50)</i>			
10-406-2101 P&R PRE-EMPLOYMENT	500	750	750
10-406-2103 P&R VEHICLE REPLACEMENT	-	-	-
<i>1986 F150 Truck needs replacing</i>			
10-406-2104 P&R ADVERTISING	2,500	1,600	1,600
<i>Program/Event Ads</i>			
10-406-2105 P&R TIRES	1,500	500	500
10-406-2106 P&R DEPT SUPPLIES	2,500	2,500	2,500
<i>Office Supplies</i>			
<i>Vacuum Cleaner</i>			
10-406-2108 P&R SMALL TOOLS	1,500	1,500	1,500
<i>Hammers, Screwdriver, Drills, etc..</i>			
10-406-2109 P&R PIPE & FITTINGS	1,000	500	500
<i>Repair parts/materials</i>			

GL Account/Description	Requested	Recom- mended	Approved
10-406-2110 P&R LEGAL SERVICES <i>Contract Review</i>	500	500	500
10-406-2111 P&R CHEMICALS	8,100	1,500	1,500
<i>Prosecutor (2.5 gallons - \$54 x 4=\$216)</i>			
<i>Top Choice Insecticide (\$163 x 22 bags=\$3586)</i>			
<i>Three Way Selective (2.5 gallons \$84 x 2=\$168)</i>			
<i>Pre-M 3.3 EC Turf (2.5 gallons \$98 x 2=\$196)</i>			
<i>Pond Champs Blue Lake (\$35 x 2=\$70)</i>			
<i>Wheat Straw (\$5 x 100=\$500)</i>			
<i>Grass Seed (50 lb. bag \$62 x 10=\$620)</i>			
<i>17-17-17 Fertilizer (\$24 x 30=\$720)</i>			
<i>Misc. - fungicide, etc. (\$2000)</i>			
10-406-2112 P&R PRINTING <i>Program/Event Brochures</i>	2,500	1,500	1,500
10-406-2113 P&R TELEPHONE	11,700	9,300	9,300
<i>Mobile Service (Sprint x 9 phones = 5,500)</i>			
<i>Phone Lines at Stallings Rd. Park Office (6,000)</i>			
<i>Phone Repair (200)</i>			
10-406-2114 P&R POSTAGE <i>Flyers, Surveys, misc mailings</i>	2,500	2,000	2,000
10-406-2115 UTILITIES - ELECTRIC	5,500	6,500	6,500
<i>Harrisburg Park (total utilities through Dec.- \$23,100 x 2 = 46,200 x .95=43,890)</i>			
<i>Stallings Rd Park</i>			
<i>Harrisburg Elementary</i>			
<i>Pitt School Field</i>			
<i>(added 95% to athletics)</i>			
10-406-2118 P&R CONTRACTED SVCS	700	250	250
<i>Security Central (alarm for Stallings Rd. Park Office)</i>			
<i>Musco Control Link (Harrisburg Park)</i>			
10-406-2119 P&R PROFESSIONAL SVCS <i>Misc. Items (ADP and League of Municipalities)</i>	1,500	1,500	1,500
10-406-2120 P&R TECHNOLOGY SVCS	4,000	2,750	2,750
<i>Hour Computer Man - support</i>	750		
<i>Master Plan</i>	2,000		
<i>Computer (for Director)</i>	1,205		
10-406-2202 P&R CONSTRUCTION <i>Small Construction Projects</i> <i>Repair of Volleyball court at H'burg Park</i>	3,500	1,500	1,500
10-406-2222 P&R M/R EQUIPMENT <i>PM and Repairs of Small Equip.</i>	4,500	3,500	3,500

GL Account/Description	Requested	Recom- mended	Approved
10-406-2300 P&R SHIPPING HANDLING <i>Items requiring shipping (Easter Eggs, KidCushion, Mosca)</i>	3,000	1,750	1,750
10-406-2412 P&R COPIER LEASE <i>Addition to Current Lease (Xerox - avg. \$142 / month)</i>	1,700	1,700	1,700
10-406-2414 P&R OFFICE/BLDG LEASE <i>Stallings Park (\$670/month x 12=\$8040)</i>	8,100	8,040	8,040
10-406-2600 P&R SPECIAL PROJECTS	64,500	50,000	50,000
<i>Taste of Harrisburg</i>	\$8,400		
<i>Christmas Tree Lighting</i>	\$34,000		
<i>Easter Egg Hunt</i>	\$4,425		
<i>Halloween Carnival</i>	\$4,650		
<i>Holiday Home Decorating Contest</i>	\$225		
<i>Decorations on Light Poles - X'mas</i>	\$3,260		
<i>Sani-Can (\$162/month x 12)</i>	\$2,000		
<i>Breakfast w/Santa</i>	\$2,500		
<i>Misc. Events</i>	\$5,000		
	\$64,460		
10-406-2601 P&R JULY 4TH EVENT <i>2-day 4th Event</i>	100,000	100,000	100,000
10-406-2602 P&R SPECIAL EQUIP	15,000	5,000	5,000
<i>Tents, Tables, Chairs (\$2500)</i>			
<i>Digital Projector (\$1000)</i>	1,000		
<i>Wind Screen (Tennis Court)(\$5000)</i>			
<i>Inflatable Movie Screen 25'x15' (\$3795 + \$340 shipping=\$4135)</i>			
<i>DVD Player (\$250)</i>			
<i>Large Venue Projector (\$2000)</i>			
10-406-2603 P&R MEDICAL SUPPLIES <i>First-Aid Supplies (All Vehicles)</i>	500	500	500
10-406-2604 P&R PHYSICALS <i>Required Hearing Tests for Park Staff (\$150)</i> <i>Required Respirator Tests for Park Staff (\$150)</i>	300	300	300
10-406-9000 P&R RESERVES	10,000	134,181	134,181
**Total Expenditures for Fund: 10-406	307,850	761,776	761,776

Parks and Recreation Athletics

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-415-1000 SPORTS SALARIES <i>Athletic Coordinator</i>	-	43,000	43,000
10-415-1001 SPORTS FICA/MED	-	3,204	3,204
10-415-1002 SPORTS RETIREMENT	-	3,668	3,668
10-415-1003 SPORTS EMP INSURANCE	-	3,000	3,000
10-415-1004 SPORTS SPORTS 401K	-	1,290	1,290
10-415-2007 SPORTS M/R BLDG & GROUNDS <i>Infield Mix for Stallings Rd. Park (48 tons - \$5000)</i> <i>Top dressing sand for playing fields - both parks (\$300/16 yards x 8 = \$2400)</i> <i>Misc. (5000)</i>	12,400	5,000	5,000
10-415-2010 SPORTS ATHLETICS <i>First Aid Supplies</i> <i>Supplies</i> <i>Advertising</i>	5,000	1,500	1,500
10-415-2011 SPORTS CONCESSIONS <i>Fire Extinguishers</i> <i>Repairs</i> <i>Coca Cola</i>	5,000	500	500
10-415-2015 SPORTS BASEBALL <i>Equipment - Baseball/ Softball (\$1000)</i> <i>Balls (\$2900)</i> <i>Umpire Fees (26,000)</i> <i>Batting Cage Netting (\$1800)</i> <i>Chalk/ Paint/ Turface (\$1000)</i> <i>Uniforms (\$22,000)</i>	54,700	55,000	55,000
10-415-2016 SPORTS FOOTBALL <i>Balls (\$160)</i> <i>Flags (\$350)</i> <i>Referees (\$2000)</i> <i>Paint/ Supplies (\$550)</i> <i>Uniforms (\$12 x 50 = \$600)</i>	3,660	3,660	3,660
10-415-2017 SPORTS POP WARNER <i>League / Insurance/ Referee Fees (\$6500)</i> <i>EMT / Sheriff Fees (\$2600)</i> <i>Equipment / Supplies / Paint (\$8500)</i> <i>Uniforms (\$7000)</i>	24,600	25,000	25,000
10-415-2018 SPORTS SOCCER <i>Uniforms (\$23800)</i> <i>Equipment/ Supplies/ Trophies/ Paint (\$3500)</i> <i>Officials (\$32000)</i>	62,500	63,000	63,000

Goals (\$3200)

10-415-2019 SPORTS BASKETBALL	28,800	29,000	29,000
Uniforms (\$6500)			
Officials (\$21300)			
Equipment / Trophies (\$1000)			
10-415-2020 SPORTS ADULT	33,750	34,000	34,000
Equipment (flags, cones, etc. - \$350)			
Officials / Scorekeepers (\$32000)			
Trophies (\$1400)			
10-415-2111 SPORTS CHEMICALS	6,850	11,213	11,213
19-19-19 Fertilizer (\$27 x 40 bags= \$1080)			
25-5-12 Fertilizer (23 x \$78=\$1794)			
Top Choice Insecticide (\$163 x 12=\$1956)			
Misc. (\$2000)			
10-415-2115 SPORTS UTILITIES - ELECTRICITY	44,000	60,000	60,000
Stallings Road, Harrisburg and Pharr Mill Parks			
10-415-2118 SPORTS CONTRACTED SERVICES	2,000	1,000	1,000
Gym Supervisors for basketball			
**Total Expenditures for Fund: 10-413	237,260	343,034	343,035

Deputies/LE

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-409-1000 DEPUTIES SALARIES <i>Deputy Patrol Officers x10</i>	570,000	570,000	570,000
10-409-2004 DEPUTIES FUEL <i>Patrol Cars x12</i>	25,000	25,000	25,000
10-409-2005 DEPUTIES M/R VEHICLES <i>Vehicle Maint @ Cabarrus Co</i>	9,000	10,000	10,000
10-409-2103 DEPUTIES VEHICLE REPLAC <i>Vehicle #????? (100k miles) 29,227</i>	30,000	29,227	29,227
10-409-2106 DEPUTIES DEPT SUPPLIES <i>Printer cart., paper, pens, etc...</i>	3,000	3,000	3,000
10-409-2113 DEPUTIES TELEPHONE <i>Supervisor's phone</i>	1,000	1,000	1,000
10-409-2300 DEPUTIES SHIPPING AND HANDLING	800	670	670
10-409-2120 DEPUTIES TECHNOLOGY SVCS <i>Master Plan 2,000</i>	3,000	5,000	5,000
10-409-2602 DEPUTIES SPECIAL EQUIP <i>Digital Camera x3 (new deputies Speed Monitoring Awareness Stop Sticks x3 (New Patrols cars) Hanheld Alco-Sensors x4 AlcoSensor mouthpiece x2000 Dry Gas Tank 108 Liter 6LPM Dry Gas Regulator Taser w.holster x5 X26 Duty Cartridge x20 NIK Master Drug Testing Kit NIK Porta-Pac Kit x10 Lidar Speed Detection Unit x2 Portable Digital Display Unit Kustom Signal Pro-1000 Radar Laptop (new vehicles) x2</i>	16,000	15,000	15,000
10-409-2700 DEPUTIES CAPITAL FURNITURE	-	-	-
**Total Expenditures for Fund: 10-409	657,800	658,897	658,897

Debt Service

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-410-1900 LIBRARY PRINCIPAL <i>Bankof America</i>	21,868	21,870	21,870
10-410-1901 LIBRARY INTEREST <i>Bank of America</i>	12,249	12,250	12,250
10-410-1904 TOWN HALL PRINCIPAL <i>Bank of the Carolinas</i>	70,000	70,000	70,000
10-410-1905 TOWNHALL INTEREST <i>Bank of the Carolinas</i>	35,203	35,250	35,250
10-410-1906 FIRE PRINCIPAL <i>Bank of NC</i>	135,330	135,350	135,350
10-410-1907 FIRE INTEREST <i>Bank of NC</i>	51,987	52,000	52,000
**Total Expenditures for Fund: 10-410	326,637	326,720	326,720

Planning and Zoning

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-411-1000 P&Z SALARIES <i>Discretionary Up to 4% merits</i>	101,116	103,687	103,687
10-411-1001 P&Z FICA/MED	7,533	7,932	7,932
10-411-1002 P&Z RETIREMENT	8,089	8,845	8,845
10-411-1003 P&Z EMP INSURANCE	16,536	17,602	17,602
10-411-1004 P&Z 401K	3,033	3,111	3,111
10-411-1217 P&Z CREDIT CARD FEES	-	-	-
10-411-2001 P&Z UNIFORMS	150	150	150
<i>Monogrammed Shirts</i>	75		
<i>Work Pants</i>	50		
<i>Safety Vests and hats</i>	25		
	<u>150</u>		
10-411-2002 P&Z TRAINING	500	500	500
<i>NC Planning Conference</i>	250		
<i>NC Zoning Conference</i>	250		
<i>P&Z Board Training</i>	500		
	<u>1,000</u>		
10-411-2003 P&Z TRAVEL	900	900	900
<i>NC Planning Conference</i>	450		
<i>NC Zoning Conference</i>	450		
	<u>900</u>		
10-411-2004 P&Z FUEL	1,750	1,750	1,750
10-411-2005 P&Z M/R VEHICLES <i>Oil, Wipers, PM</i>	200	200	200
10-411-2007 P&Z M/R BUILDING & GROUNDS	-	-	-
10-411-2100 P&Z DUES & SUBS	760	760	760
<i>American Planning Assoc</i>	190		
<i>NC Amer Panning Assoc</i>	40		
<i>NC Assoc of Zoning Officials</i>	80		
<i>AICP Certification</i>	450		
	<u>760</u>		
10-411-2101 P&Z PRE-EMPLOYMENT	140	140	140
10-411-2104 P&Z ADVERTISING <i>Board of Adjs and Public Hearings</i>	1,500	1,500	1,500

GL Account/Description	Requested	Recom- mended	Approved
10-411-2105 P&Z TIRES <i>Zoning Vehicle</i>	-	-	-
10-411-2106 P&Z DEPT SUPPLIES	1,000	1,000	1,000
<i>Plotter Ink & Paper</i>	500		
<i>3"/2" Binders, Staples, Pens, Tape</i>	500		
<i>File Cabinet</i>	-		
	<u>1,000</u>		
10-411-2110 P&Z LEGAL <i>Town Attorney</i>	4,500	5,000	5,000
10-411-2112 P&Z PRINTING	200	200	200
<i>Maps</i>	100		
<i>UDOs</i>	100		
	<u>200</u>		
10-411-2113 P&Z TELEPHONE <i>Nextel Service</i>	1,200	1,200	1,200
<i>Landline and Internet</i>	200		
	<u>1,200</u>		
10-411-2114 P&Z POSTAGE <i>Plan Reviews/Adj Property</i>	800	800	800
	<u>800</u>		
	800		
10-411-2119 P&Z PROFESSIONAL SERVICES <i>ADP PAYROLL</i>	200	234	234
	<u>234</u>		
	234		
10-411-2118 P&Z CONTRACTED SVCS	-	-	-
10-411-2120 P&Z TECHNOLOGY SVCS	3,900	3,900	3,900
<i>IT Services (repairs, maint, etc...)</i>	800		
<i>Accela Maintenance Fee</i>	1,100		
<i>MASTER Plan</i>	2,000		
	<u>3,900</u>		
10-411-2300 P&Z SHIPPING AND HANDLING	50	50	50

**Total Expenditures for Fund: 10-411

154,058 159,460 159,460

Powell Bill

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-413-1401 POWELL CONTRIBUTIONS <i>MPO Contributions</i>	1,200	1,500	1,500
10-413-2108 POWELL SMALL TOOLS	450	450	450
10-413-2111 POWELL CHEMICALS	950	950	950
10-413-2118 POWELL CONTRACTED SVCS <i>Pavement Resurfacing Contract</i>	200,000	200,000	200,000
10-413-2119 POWELL PROFESSIONAL SVCS <i>Pavement Condition Survey</i>	-	-	-
10-413-2200 POWELL M/R STREETS <i>Street Repair/Maint</i>	5,000	5,000	5,000
10-413-2201 POWELL M/R SIGNAGE <i>Signage Repair/Maint</i>	2,500	2,000	2,000
10-413-2202 POWELL CONSTRUCTION <i>Sidewalk Projects</i>	-	-	-
10-413-2215 POWELL M/R DRAINAGE <i>Drainage Repair/Maint</i>	-	-	-
10-413-2602 POWELL SPECIAL EQUIP	20,600	20,600	20,600
<i>Forks for Skid Steer</i>	1,500		
<i>Walk behind edger</i>	800		
<i>Trimmer</i>	300		
<i>Snow plow truck #23</i>	12,000		
<i>Snow plow new truck</i>	6,000		
	<u>20,600</u>		
10-413-9910 POWELL CAP OUTLAY >5K	685,000	182,000	182,000
<i>Sidewalk - Morehead</i>	182,000		
<i>Sidewalk - Morris</i>	200,000		
<i>Sidewalk - Roberta (TC to 49)</i>	227,000		
<i>Sidewalk - Patricia (design)</i>	76,000		
	<u>685,000</u>		
**Total Expenditures for Fund: 10-413	<u>915,700</u>	<u>412,500</u>	<u>412,500</u>

Environmental Protection

TOWN OF HARRISBURG

<u>GL Account/Description</u>	<u>Requested</u>	<u>Recom- mended</u>	<u>Approved</u>
<u>10-414-1501 ENV PRO SANITATION SERV</u> <i>Republic Waste Service</i>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>
**Total Expenditures for Fund: 10-414	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>

Fire

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
10-802-1000 FIRE SALARIES <i>Decretionary Meritorious Increases up to 4%</i>	1,318,776	1,300,062	1,300,062
10-802-1001 FIRE FICA/MED	95,000	99,455	99,455
10-802-1002 FIRE RETIREMENT	83,000	110,895	110,895
10-802-1003 FIRE EMP INSURANCE	200,000	215,621	215,621
10-802-1004 FIRE 401K	32,000	39,002	39,002
10-802-1005 FIRE OVERTIME	5,000	6,853	6,853
10-802-1008 FIRE WORKERS COMP INS	43,500	43,500	43,500
10-802-1217 FIRE CASUALTY INS/BONDS	30,000	40,000	40,000
10-802-2001 FIRE UNIFORMS	37,000	25,000	25,000
<i>PPE Replacement x8</i>	10,136		
<i>PPE Repair</i>	3,000		
<i>Gear Bags/Helmet Shield replace</i>	750		
<i>Internal PPE Inspections</i>	2,500		
<i>New Employee Uniforms</i>	2,485		
<i>Boots</i>	-		
<i>Replacement Uniforms</i>	6,000		
	24,871		
10-802-2002 FIRE TRAINING	20,800	10,500	10,500
<i>ISO Training materials</i>	2,000		
<i>K-12 Training SAW</i>	1,000		
<i>Technical Rescue hardware</i>	600		
<i>Chains, Baldes, Smoke machine</i>	650		
<i>Training CPE</i>	4,500		
<i>Training Supplies</i>	2,000		
<i>Ventmaster Saw</i>	1,050		
<i>Smoke Machine</i>	2,500		
<i>Outside Instructors (Training)</i>	3,500		
<i>Education Reimbursement</i>	3,000		
	20,800		
10-802-2003 FIRE TRAVEL	9,250	4,500	4,500
<i>FDIC Instructors Conference</i>	2,000		
<i>General Taining Instruction</i>	1,500		
<i>Swift Water Rescue</i>	2,000		
<i>Fire Marshall CPE</i>	1,250		
<i>Firefighter CPE</i>	2,500		
	9,250		
10-802-2004 FIRE FUEL	21,500	20,000	20,000

GL Account/Description	Requested	Recom- mended	Approved
10-802-2005 FIRE M/R VEHICLES	37,000	20,000	20,000
<i>PM apparatus, cars, unanticipated</i>	49,000		
	<u>49,000</u>		
10-802-2007 FIRE M/R BLDG & GROUNDS	33,781	20,000	20,000
<i>Water Filters, Cable, Dumpsters</i>	3,500		
<i>Alarm Serivce, Lawn, PM, etc..</i>	17,500		
<i>Plymovent annual service contract</i>	2,781		
<i>Plymovent Upgrades</i>	6,000		
<i>Cleaning supplies, towels, etc...</i>	4,000		
	<u>33,781</u>		
10-802-2009 FIRE MISC	500	500	500
<i>Rehab, Water, Drinks, Food</i>	500		
	<u>500</u>		
10-802-2100 FIRE DUES & SUBS	3,000	3,000	3,000
<i>NC Assoc of Fire Chiefs</i>	3,000		
10-802-2101 FIRE PRE-EMPLOYMENT	1,000	700	700
<i>New Hires - replacement only</i>			
10-802-2102 FIRE PUBLIC EDUCATION	3,000	2,000	2,000
<i>Literature for Schools</i>	3,000		
<i>M/R Fire Safety House</i>	-		
	<u>3,000</u>		
10-802-2103 FIRE VEHICLE REPLACEMENT	31,530	-	-
<i>Deputy Fire Chief Vehicle</i>	-		
<i>New Fire Station Pick-up</i>	-		
<i>Utility Vehicle</i>	-		
	<u>-</u>		
10-802-2104 FIRE ADVERTISING	350	350	350
10-802-2105 FIRE TIRES	5,000	3,000	3,000
10-802-2106 FIRE DEPT SUPPLIES	4,000	3,000	3,000
<i>Office Supplies (Pens, Paper etc.)</i>			
10-802-2110 FIRE LEGAL	300	300	300
10-802-2111 FIRE CHEMICALS	1,000	1,000	1,000
<i>AFFF</i>			
10-802-2112 FIRE PRINTING	2,500	500	500
<i>FMO CITATIONS</i>	1,000		
<i>FLYERS</i>	1,500		
	<u>2,500</u>		
10-802-2113 FIRE TELEPHONE	31,860	31,860	31,860
<i>Landline</i>	12,000		

GL Account/Description	Requested	Recom- mended	Approved
Alpha pagers	7,800		
RADIO SYSTEM FEE	<u>12,060</u>		
	31,860		
10-802-2114 FIRE POSTAGE	300	300	300
10-802-2115 FIRE UTILITIES-ELECTRIC	26,000	25,000	25,000
Station 1, 2, & Annex	<u>26,000</u>		
	26,000		
10-802-2116 FIRE UTILITIES-WATER	336	200	200
10-802-2119 FIRE PROFESSIONAL SVCS	8,000	8,000	8,000
ADP Payroll	<u>7,540</u>		
	7,540		
10-802-2120 FIRE TECHNOLOGY SVCS	8,700	7,000	7,000
Master Plan	2,000		
Laptops	700		
Spam, Wireless	<u>8,000</u>		
	10,700		
10-802-2201 FIRE M/R SIGNAGE	100	100	100
Signs for resale	<u>100</u>		
	100		
10-802-2217 FIRE M/R FIRE HYDRANTS	750	750	750
Flow Testing	<u>750</u>		
	750		
10-802-2222 FIRE M/R EQUIPMENT	15,000	15,000	15,000
Annual Testing of SCBA			
Repair tools, radios, etc...	<u>18,000</u>		
	18,000		
10-802-2300 FIRE SHIPPING AND HANDLING	300	1,600	1,600
10-802-2412 FIRE COPIER LEASE	4,300	4,300	4,300
Lease expires December 2011	<u>4,000</u>		
	4,000		
10-802-2602 FIRE SPECIAL EQUIP	35,100	22,900	22,900
PORTABLE FOAM	2,500		
SRT and Deacon Trailer w/upfit	-		
Commercial Rope	500		
Replace Broken apparatus equip	1,500		
Evidence Bags, FMP Plan Review	750		
Chain Saws	2,500		
Fire Hose Replacement	2,500		
Monitor V pagers	3,000		
Nozzel Replacement	1,900		
Tarps	500		
Flashlight Replacement	250		
SRT & Rescue hardware, Rope	500		

GL Account/Description	Requested	Recom- mended	Approved
SCBA, eye protection, etc...	1,250		
Swift Water Boat	4,500		
FMO remote light	750		
<i>Commercial Washer</i>	<u>7,700</u>		
	30,600		
10-802-2603 FIRE MEDICAL SUPPLIES	6,000	4,000	4,000
<i>Medical Supplies for EMS</i>	5,500		
10-802-2604 FIRE PHYSICALS	24,000	20,000	20,000
<i>Gym Memberships</i>	6,000		
<i>Physicals</i>	<u>18,000</u>		
	24,000		
10-802-8888 FIRE CHARGES GF	187,315	187,317	187,317
<i>Debt Principal</i>			
<i>Debt Interest</i>			
10-802-9000 FIRE RESERVES		67,398	67,398
**Total Expenditures for Fund: 10-802	2,366,848	2,365,463	2,365,463

FIRE REVENUE

TOWN OF HARRISBURG

GL Account/Description	Current	Recom- mended	Approved
10-701-0000 1 CENT SALES TAX FIRE D	119,063	93,000	116,910
10-701-0001 VEHICLE TAX FIRE DEPT	48,399	146,268	146,268
10-701-0002 FIRE DISTRICT INCORPORA	1,233,930	1,483,905	1,483,905
10-701-0003 FIRE DISTRICT TAX UN-IN Cabarrus County Projected	569,392	545,080	545,080
10-701-0004 SALE OF PROPERTY FD	-	20,000	20,000
10-701-0005 EMS GRANT	-	-	-
10-701-0007 DONATIONS	1,000	-	-
10-701-0009 CAPITAL RESERVE FD	-	-	-
10-701-0011 INSPECTION FEES & FINES	1,000	1,000	1,000
10-701-0013 STAFFING GRANT CAB CO.	30,000	30,000	30,000
10-701-0014 SAFER GRANT	52,328	-	-
10-701-0016 FIRE DEPT SERVICES	-	-	-
10-701-0017 DELINQUENT FIRE TAX INCORP	2,500	-	-
10-701-0018 FIRE MISC INCOME	5,000	5,000	5,000
10-701-0019 FD SIGNS	50	-	-
10-701-0020 CC EMS STAT-2 LEASE	10,800	10,800	10,800
10-701-0021 CC DECON TRAILER MAINT	6,500	6,500	6,500
10-701-9999 ON-BEHALF OF FIRE DEPT	-	-	-
Total FIRE Revenues 10-701	2,079,962	2,341,553	2,365,463

REVENUE

TOWN OF HARRISBURG

GL Account/Description	Current	Recom- mended	Approved	Collection Rate
10-271-0900 FUND BALANCE BUDGET	763,371	-	-	0.00%
10-300-0000 CREDIT CARD FEES	-	-	-	
10-301-0000 Gen Fund Current Tax Le	1,971,610	2,183,393	2,183,393	98.51%
10-301-0100 Gen Fund Prior Yrs Taxe	24,276	25,000	25,000	284.55%
10-301-0300 Tax Levy - Vehicle Tax	128,500	141,000	141,000	77.70%
10-301-0500 OVER PAYMENT TAXES	10,000	10,000	10,000	
10-303-0000 GF Int. Ad Valorem Tax	7,500	10,000	10,000	288.95%
10-304-0000 GF- Compliance Permits	15,000	15,000	15,000	116.88%
10-305-0000 GF - Privilege License	2,000	10,000	10,000	83.50%
10-306-0000 GF- Franchise Tax	500,000	380,000	380,000	75.89%
10-306-4000 SOLID WASTE DISP TAX	-	-	-	
10-308-0000 GF - Local Sales Tax	770,763	650,000	650,000	79.57%
10-309-0000 Gen Fund -Powell Street	207,000	314,000	314,000	95.75%
10-309-1000 POWELL RESERVES	-	-	-	0.00%
10-311-0000 GF - Vision Cable	7,500	7,500	7,500	106.17%
10-311-0100 Traffic Review Revenue	-	-	-	0.00%
10-312-0000 BEER/WINE	-	-	-	0.00%
10-321-0000 Gen Fund -Interest Inco	6,451	15,000	15,000	199.50%
10-321-0200 G/F Powell Int. Income	500	-	-	50.66%
10-331-0000 Gen Fund - Miscellaneou	15,000	2,500	2,500	18.12%
10-331-0300 P&R JULY 4TH EVENT	40,000	45,000	45,000	111.82%
10-331-0400 P&R SHELTER RENTAL	1,000	3,000	3,000	302.10%
10-331-0500 TOWER LEASE	-	6,000	6,000	0.00%
10-331-0700 MATCHING GRANT PARTF	50,000	-	-	0.00%
10-331-0800 Building Lease Hibernia	25,000	5,000	5,000	9.96%
10-331-0900 SALVAGE INCOME	300	500	500	0.00%
10-350-0000 TRANSFERS IN	80,000	317,373	317,373	76.91%
10-350-0100 TRANSFERS FROM NCCM	-	-	-	0.00%
10-355-0000 PROCEEDS FROM BORROWING	-	-	-	0.00%

GL Account/Description	Current	Recommended	Approved	Collection Rate
10-360-0000 P&R FIELD RENTALS	-	3,000	3,000	0.00%
10-360-0100 P&R ATHLETICS	250,000	64,000	64,000	0.00%
10-360-0101 P&R BASEBALL	-	58,000	58,000	0.00%
10-360-0102 P&R FOOTBALL	-	57,000	57,000	
10-360-0103 P&R POP WARNER	-	2,280	2,280	
10-360-0104 P&R SOCCER	-	57,000	57,000	
10-360-0105 P&R BASKETBALL	-	1,000	1,000	
10-360-0106 P&R ADULT	-	10,000	10,000	
10-360-0300 P&R PROGRAM FEES	30,000	25,000	25,000	74.88%
10-360-0400 P&R LIGHT RENTALS	850	-	-	0.00%
10-360-0401 P&R CONCESSIONS	10,000	-	-	76.41%
10-360-0402 P&R SPECIAL EVENTS	3,000	3,000	3,000	95.06%
10-360-0500 OLD PO STORE SALES	-	-	-	0.00%
10-360-0600 Council Chamber Lease	2,800	3,000	3,000	105.36%
10-370-0000 PERFORMANCE BOND	-	-	-	0.00%
Total Revenues	4,922,421	4,423,546	4,423,546	

Water and Sewer

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
20-403-1000 PW SALARIES <i>Discretionary Meritorious Increases up to 4%</i>	839,671	870,648	870,648
20-403-1001 PW FICA/MED	55,838	64,863	64,863
20-403-1002 PW RETIREMENT	71,624	74,266	74,266
20-403-1003 PW EMP INSURANCE	167,934	165,000	165,000
20-403-1004 PW 401K	25,190	26,119	26,119
20-403-1005 PW OVERTIME	7,000	5,000	5,000
20-403-1102 PW ANNUAL MAINT <i>Folding Machine</i>	882	824	824
20-403-1203 PW INSPECTIONS	49,170	50,000	50,000
<i>K&W Labs</i>	11,000		
<i>WSACC</i>	4,000		
<i>Wells #1, 2, 3</i>	10,800		
<i>CMU Acquisition</i>	20,370		
	46,170		
20-403-1205 PW M/R WATER/SEWER	51,800	52,000	52,000
<i>Usc Tank Service</i>	10,000		
<i>Replace Concrete Pads</i>	1,100		
<i>Water Repairs</i>	6,000		
<i>Angle Valves</i>	6,000		
<i>Manhole Risers</i>	1,000		
<i>PVC Fittings</i>	5,000		
<i>Inflow Protectors</i>	2,000		
<i>Liquid Smoke</i>	1,200		
<i>Manhole Repairs</i>	3,500		
<i>Pump Station Repairs</i>	3,000		
<i>Rotating Ssembly and Shim Set</i>	3,000		
<i>CMU Acquisition</i>	10,000		
	51,800		
20-403-1217 PW CASUALTY INS/BONDS <i>Nc Interlocal Risk Management</i> <i>Interlocal Risk Financial</i> <i>NCLM</i>	45,000	23,000	23,000

GL Account/Description	Requested	Recom- mended	Approved
20-403-1220 PW REIMBURSEMENTS	-	-	-
20-403-1225 PW CREDIT CARD FEES	-	-	-
20-403-1299 PW SECURITY	500	-	-
20-403-1401 PW CONTRIBUTIONS	-	-	-
20-403-1405 PW EMP RELATIONS	500	500	500
<i>Safety Awards Breakfast/Lunch</i>			
<i>Safety Awards</i>			
<i>Employee Appreciation</i>			
20-403-1500 PW WATER PURCHASE	1,148,000	1,150,000	1,150,000
<i>City of Concord contract svc</i>	1,100,000		
<i>CMUD</i>	48,000		
	<u>1,148,000</u>		
20-403-1501 PW SEWER TREATMENT	916,550	917,000	917,000
<i>WSACC Sewer Transport</i>	768,000		
<i>Huntwick, CMU etc...</i>	96,500		
<i>Concord Sewer Transport Fees</i>	52,050		
	<u>916,550</u>		
20-403-2001 PW UNIFORMS	21,450	15,000	15,000
<i>Uniform Service</i>	12,240		
<i>PPE</i>	960		
<i>Boots</i>	2,250		
<i>Hats, Gloves, Vests</i>	6,000		
	<u>21,450</u>		
20-403-2002 PW TRAINING	9,315	9,315	9,315
<i>Director CE</i>	2,100		
<i>Engineering PDHs CE</i>	1,500		
<i>Safety Training CE</i>	1,500		
<i>Water Operators CE</i>	1,740		
<i>Sewer Operators CE</i>	1,050		
<i>Purchasing SOG MJ</i>	675		
<i>Fleet Tech CE</i>	450		
<i>Heavy Equip CE</i>	300		
	<u>9,315</u>		
20-403-2003 PW TRAVEL	5,000	5,000	5,000
<i>Off-Site Transport & Lodging</i>			

GL Account/Description	Requested	Recom- mended	Approved
20-403-2004 PW FUEL <i>Vehicles and Machinery</i>	30,700	31,000	31,000
20-403-2005 PW M/R VEHICLES	5,500	5,000	5,000
20-403-2007 PW M/R BLDG & GROUNDS	9,500	9,500	9,500
<i>Shop Maintenance</i>	1,500		
<i>ABC Graef for PW Lot</i>	6,000		
<i>MSC Maint, Fire Ext, Paint</i>	2,000		
	<u>9,500</u>		
20-403-2009 PW MISC	500	500	500
20-403-2100 PW DUES & SUBS	8,010	8,010	8,010
<i>NC811</i>	1,800		
<i>NCLM</i>	2,800		
<i>CAGP Purchasing</i>	50		
<i>WPCSOCC</i>	500		
<i>AWWA</i>	200		
<i>NCWOA</i>	60		
<i>NCWTFO Cert</i>	600		
<i>NCRWA</i>	800		
<i>ASCE</i>	300		
<i>City of Concord MPO</i>	200		
<i>APWA</i>	700		
	<u>8,010</u>		
20-403-2101 PW PRE-EMPLOYMENT	1,500	1,500	1,500
20-403-2102 PW PUBLIC EDUCATION <i>Public literature etc...</i>	2,000	2,000	2,000
20-403-2103 PW VEHICLE REPLACEMENT	47,455	17,755	17,755
<i>Vehicle #07 Replacement</i>	29,700		
<i>Vehicle #06 Replacement</i>	17,755		
	<u>47,455</u>		
20-403-2104 PW ADVERTISING	800	-	-
20-403-2105 PW TIRES <i>Vehicles x12 and Equipment</i>	4,800	4,000	4,000
20-403-2106 PW DEPT SUPPLIES <i>Ink Carts, Paper, Pens, staples</i>	4,500	4,500	4,500

GL Account/Description	Requested	Recom- mended	Approved
20-403-2107 PW METER SERVICES	179,980	180,000	180,000
<i>Meters</i>	19,000		
<i>Meter Repairs</i>	20,800		
<i>MSC Meter Guts, etc</i>	3,000		
<i>CMU Acquisition</i>	<u>137,180</u>		
	179,980		
20-403-2108 PW SMALL TOOLS	6,000	4,000	4,000
<i>Hammers, Nails, Screws, Drills, etc</i>			
20-403-2109 PW PIPE & FITTINGS	5,000	3,500	3,500
<i>Pipe, Flanges, Cuffs, etc..</i>			
20-403-2110 PW LEGAL SERVICES	6,000	5,000	5,000
<i>Contract Review and similar</i>			
20-403-2111 PW CHEMICALS	32,000	32,000	32,000
<i>Gas, Enzymes, Oil, A-Freeze, etc..</i>	6,500		
<i>Enviro Safe Fluid</i>	500		
<i>Sodium Hypochlorite</i>	1,200		
<i>Reagents</i>	1,200		
<i>MSC</i>	600		
<i>Wells #1, 2, 3</i>	13,400		
<i>CMU Acquisition</i>	<u>8,600</u>		
	32,000		
20-403-2112 PW PRINTING	8,900	8,900	8,900
<i>Water Quality Reports x4</i>	2,350		
<i>Utility Billings</i>	<u>6,550</u>		
	8,900		
20-403-2113 PW TELEPHONE	40,740	32,000	32,000
<i>Landlines</i>	24,000		
<i>Mobile Service</i>	6,500		
<i>Repair and Replacement Service</i>	<u>550</u>		
	31,050		
20-403-2114 PW POSTAGE	27,900	27,900	27,900
<i>Utility Billings</i>	26,700		
<i>Water quality Reports</i>	<u>1,200</u>		
	27,900		
20-403-2115 PW UTILITIES ELECTRIC	78,000	78,000	78,000
<i>Duke Energy</i>	20,400		
<i>Union Power</i>	11,000		
<i>Wells #1, 2, 3</i>	24,250		
<i>CMU Acquisition</i>	20,150		
<i>PSNC Energy</i>	<u>3,000</u>		
	78,800		

GL Account/Description	Requested	Recom- mended	Approved
20-403-2118 PW CONTRACTED SVCS	20,000	20,000	20,000
<i>Contract Sewer Repairs</i>	20,000		
20-403-2119 PW PROFESSIONAL SVCS	253,400	260,000	260,000
Large Meter Calibrations	2,800		
ADP	1,600		
Water Line Heatherstone	64,000		
Water Line Canterfield	47,000		
Water Line High School	52,000		
Water Line Patricia	24,000		
Water Line Oakside	22,000		
Water Line Autumn	22,000		
Water Line Judson	18,000		
	<u>253,400</u>		
20-403-2120 PW TECHNOLOGY SVCS	13,233	13,350	13,350
ESRI Sub Service	1,300		
Southern Software Citi-Pak	2,783		
IWORQ System	650		
DLT Solutions AutoCAD	700		
Hour Computer Man	2,000		
Safety - BLR	1,000		
Blackboard Connect	1,000		
Master Plan	2,000		
Wells #1, 2, 3	1,800		
	<u>13,233</u>		
20-403-2121 PW B&G CONTRACT SVCS	400	400	400
Cleaning Service	-		
Terminix Service	400		
	<u>400</u>		
20-403-2201 PW M/R SIGNAGE	-	-	-
20-403-2217 PW FIRE HYDRANTS	1,500	1,500	1,500
20-403-2222 PW M/R EQUIPMENT	12,000	12,000	12,000
Generator Maintenance	800		
Air compressor Maint	200		
Hoses, Fittings, Bolts, etc	1,500		
MSC Steel	500		
Jetter Hose Replacement	2,000		
Tractor & Backhoe Service	7,000		
	<u>12,000</u>		
20-403-2223 PW NEW SERVICES	9,000	7,500	7,500
Yokes, Angle Valves, Meter boxes	<u>9,000</u>		

GL Account/Description	Requested	Recommended	Approved
	9,000		
20-403-2300 PW SHIPPING AND HANDLING	2,000	2,000	2,000
20-403-2414 PW OFFICE/BLDG LEASE <i>Modular Lease</i>	14,760	14,760	14,760
20-403-2501 PW PERMITS EXPENSE <i>Water/Sewer System Permits</i>	5,500	5,500	5,500
20-403-2502 PW BAD DEBT COLLECTIONS <i>NC Debt Set-off Program Fee</i>	1,000	1,000	1,000
20-403-2503 PW FINES & PENALTIES	1,300	850	850
20-403-2600 PW SPECIAL PROJECTS	-	-	-
20-403-2602 PW SPECIAL EQUIP	73,000	73,000	73,000
Valve & Hyd Maint System	57,000		
Lateral Camera	10,000		
Service Body Truck #15	6,000		
	<u>73,000</u>		
20-403-2603 PW MEDICAL SUPPLIES	900	600	600
20-403-2604 PW PHYSICALS	865	865	865
20-403-2700 PW FURNITURE EQUIPMENT <i>Wells #1, 2, 3</i>	5,000	5,000	5,000
	5,000		
20-403-8888 PW GENERAL FUND TX	254,460	317,373	317,373
20-403-9000 PW RESERVES	-	236,365	236,365
20-403-9910 PW CAP OUTLAY >5K <i>Transfer to CIP for Huntwick</i>	2,145,000	400,000	400,000
	400,000		

**Total Expenditures for Fund: 20-403

6,728,527	5,255,664	5,255,664
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Water and Sewer Debt

TOWN OF HARRISBURG

GL Account/Description	Requested	Recom- mended	Approved
20-404-1300 DEBT PRINCIPAL	522,573	523,000	523,000
<i>Bank of America</i>			
<i>Bank of NC</i>			
20-404-1301 DEBT INTEREST	71,251	71,500	71,500
<i>Bank of America</i>			
<i>Bank of NC</i>			
20-404-1302 DEBT PARKER ORLEANS	-	-	-
	<i>Revenue Expense Pass Through</i>		
20-404-1303 DEBT RIVERHILLS	8,000	8,000	8,000
**Total Expenditures for Fund: 10-400	601,824	602,500	602,500

Water and Sewer REVENUE

TOWN OF HARRISBURG

GL Account/Description	Current	Recom- mended	Approved
20-129-0000 PW ESCHEAT	-	-	-
20-300-0000 PW CREDIT CARD FEES	-	-	-
20-301-0000 PW SEWER TAP FEES	13,786	60,000	60,000
20-301-0100 PW SEWER DEV CHARGE	-	25,000	25,000
20-302-0000 PW WATER TAP FEE	39,557	40,000	40,000
20-302-0100 PW WATER DEV CHARGE	-	50,000	50,000
20-303-0000 PW WATER/SEWER SETUP	11,000	5,500	5,500
20-304-0000 PW LOCK CHARGES	-	1,000	1,000
20-305-0000 PW PENALTY FEES	11,000	50,000	50,000
20-306-0000 PW SEWER USER CHARGES	1,828,530	2,496,399	2,496,399
20-307-0000 PW WATER SALES	2,174,239	2,863,437	2,863,437
20-308-0000 PW SALES TAX REFUND	-	-	-
20-309-0000 PW STORMWATER FEE	-	-	-

20-310-0000 PW METER CONNECTIONS	-	179,461	179,461
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20-310-0100 PW REPAIR AND MAINTENANCE	-	-	-
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20-311-0000 PW MISCELLANEOUS	-	2,866	2,866
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20-311-0200 PW RECOVERY FOR ANTENNA MAINT	-	-	-
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20-311-0201 PW ANTENNA RENTALS	27,500	64,500	64,500
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20-311-0300 PW STORMWATER PLAN REVIEW	1,100	-	-
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20-315-0000 PW CAPITAL IMPROVEMENT PROJECTS	-	-	-
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20-321-0000 PW INVESTMENT INCOME	16,500	20,000	20,000
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20-390-0010 PW PROCEEDS FROM BORROWINGS	-	-	-
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20-399-0000 PW TRANSFER IN	-	-	1
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**Total Revenue for Fund: 20-403	4,123,212	5,858,163	5,858,164
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50-403-2104 SW ADVERTISING		500	500	500
50-403-2106 SW DEPT SUPPLIES <i>Ink Carts, Paper, Pens, staples</i>		1,000	1,000	1,000
50-403-2108 SW SMALL TOOLS <i>Hammers, Nails, Screws, Drills, etc</i>		500	500	500
50-403-2110 SW LEGAL SERVICES <i>Contract Review and similar</i>		2,500	2,500	2,500
50-403-2112 SW PRINTING		4,000	4,000	4,000
50-403-2113 SW TELEPHONE <i>Sprint</i> <i>MSC - Phones, Repairs, etc</i>	600 100 <u>700</u>	700	700	700
50-403-2114 SW POSTAGE		10,000	10,000	10,000
50-403-2118 SW M/R DRAINAGE <i>In-house culvert and ditch maintenance/repairs</i>		25,000	25,000	25,000
50-403-2118 SW CONTRACTED SVCS <i>Outsourced maintenance/repairs</i>		50,000	50,000	50,000
50-403-2119 SW PROFESSIONAL SVCS <i>Completion of Drainage Master Plan</i> <i>Design & Survey of CIP project(s)</i>	100,000 75,000 <u>175,000</u>	175,000	175,000	175,000
50-403-2120 SW TECHNOLOGY SVCS <i>ESRI</i> <i>DLT Solutions AutoCAD</i> <i>Hour Computer Man</i> <i>Mastre Plan</i> <i>Desktop Computer - Administrator</i>	2,000 2,500 500 2,000 1,500 <u>8,500</u>	8,500	8,500	8,500
50-403-2121 SW B&G CONTRACT SVCS <i>Municipal Housekeeping Improvements</i>		10,000	10,000	10,000
50-403-2300 SW SHIPPING HANDLING		250	250	250
50-403-2501 SW PERMITS EXPENSE <i>Annual NCDENR - DWQ permit fees</i>		900	900	900
50-403-9000 SW RESERVES		-	8,178	8,178
**Total Expenditures for Fund: 50-403		392,387	401,652	401,652

Stormwater

TOWN OF HARRISBURG

<u>GL Account/Description</u>	<u>Requested</u>	<u>Recom- mended</u>	<u>Approved</u>
50-309-0000 W/S Stormwater Fee	411,086	400,852	400,852
50-311-0300 Storm Water Plan Review	800	800	800
**Total Revenues for Fund: 50	<u>411,886</u>	<u>401,652</u>	<u>401,652</u>

Water/Sewer Revenue

TOWN OF HARRISBURG

GL Account/Description	Current	Recom- mended	Approved
30-301-0000 W/S DEBT PROCEEDS	1,500,000	-	1,500,000

**Total Revenues for Fund: 50	1,500,000	-	1,500,000
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-100.00% INCREASE
(1,500,000)

Water/Sewer Expense

GL Account/Description	Current	Recom- mended	Approved
30-422-0000 W/S CONSTRUCTION ENGINEERING	85,000	-	-

30-425-0000 W/S CONSTRUCTION	1,415,000	-	-
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**Total Revenues for Fund: 50	1,500,000	-	-
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